



USE CASE · STRATEGY-TO-RISK TRACEABILITY

Does our risk profile threaten our plan?

The strategy deck and the risk heatmap are usually two documents nobody can join. SentinelUnity keeps them as one chain — strategy, objectives, risks, indicators, delivery work and money — so the board can ask which objectives are exposed, what is being spent to protect them, and whether it is working.

FOR

CEO · Chief Risk Officer · Chief Strategy Officer · CFO · Board and Audit Committee



Two documents the board cannot reconcile

The strategy arrives as a deck from the strategy office. The risk profile arrives as a heatmap from the risk function. Neither refers to the other, so when a director asks whether the top-ten risks endanger the plan, the honest answer is a week of spreadsheet work that is stale by the next meeting.

WHAT THE BOARD ASKS

Which objectives are exposed to our top ten risks?

What are we spending to mitigate them?

Is that spend actually delivering?

THE STRATEGY DECK

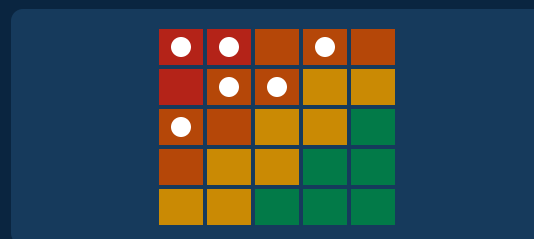


Themes, objectives, initiatives, budgets.
Owned by strategy and finance.



NO LINK

THE RISK HEATMAP



Likelihood, impact, appetite, controls. Owned by the risk function.

The chain SentinelUnity keeps

Every link below is a relationship on a record, not a spreadsheet column. Walk it from the strategy down to the invoice, or from a breached indicator up to the objective it threatens.

01

Strategy

Versioned, governed, with themes and a horizon

02

Objectives & initiatives

Weighted tree; initiatives that deliver it

03

Risks

Linked to objectives with a role and a weight

04

KRIs & metrics

Thresholds, readings, breaches per objective

05

Execution

Programmes, projects, milestones, tasks

06

Finance

Budget, commitments, actuals, benefit

Exposure, read from the links

Open any objective and see the risks that threaten it, ranked by residual score and materiality weight. Open any risk and see the objectives it endangers.

Spend, rolled up the same spine

Budgets sit on objectives, initiatives and projects. Commitments and actuals roll back up, so mitigation spend is a figure on the objective, not an estimate.

Gaps, surfaced as orphans

Objectives with no initiative, no funding or no benefit; risks no control mitigates; controls mitigating no risk — counted, listed, refreshed on demand.

Objectives that know their risks

A risk in SentinelUnity is not a row on a heatmap; it is a record that names the objectives it threatens, the indicators that would show it materialising, and the controls that stand in its way. The exposure of an objective is computed from those links — never typed into a slide.

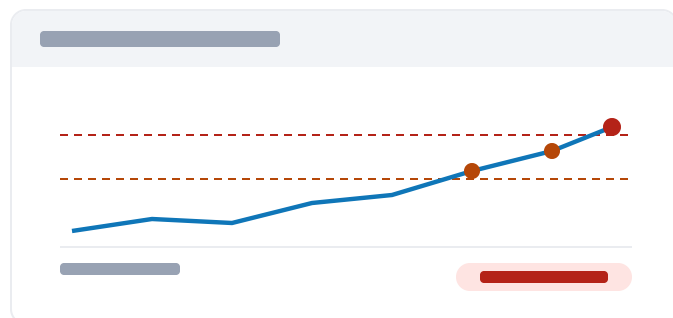
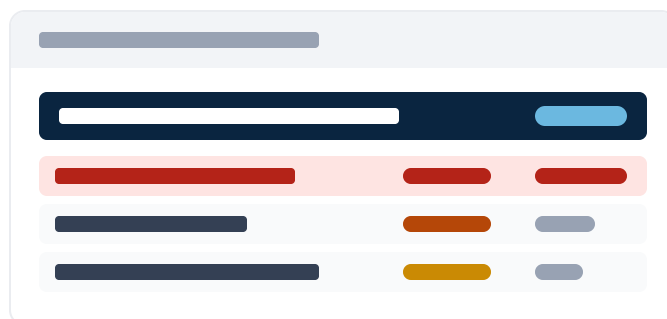
APPLICATIONS

[Objectives & Themes](#)[Risk Registers](#)[Risk-Objective Links](#)[Key Risk Indicators](#)[Metrics & Targets](#)[Coverage & Orphans](#)

Risks linked to objectives

Each link says whether the risk is the primary threat, a contributing factor or a knock-on impact, and carries a materiality weight and an impact note. Risks from every programme — enterprise, operational, IT, cyber, third-party — join the same objective.

- Inherent and residual scores against appetite
- Risk-to-risk links show the escalation path



Indicators on the objective

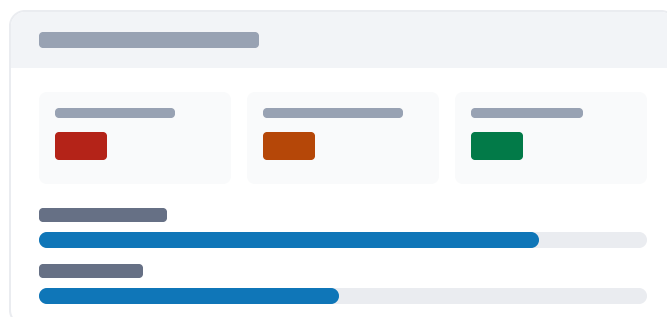
Key risk indicators carry warning and critical thresholds, and every reading records whether it breached. KRI, KPI and KCI metrics sit on the objective with baseline, target and cadence, so a rising indicator points at what it endangers.

- Breach history and trend per indicator
- Owner, source and frequency per metric

Coverage & orphans

One snapshot per strategy and objective shows what has an initiative, a metric, funding and a benefit — and what has nothing. Orphan checks list objectives nothing delivers, risks no control mitigates and controls mitigating no risk.

- Refreshed on demand; every card opens to its rows
- Same figures in the dashboard and the report



Following the money to the mitigation

The initiative that mitigates a risk is the same initiative that delivers the objective — so its programmes, milestones, budget and spend are already attached. The CFO's question and the CRO's question are answered from one set of records.

APPLICATIONS

Initiatives

Programmes & Projects

Milestones & Deliverables

Budgets & Allocations

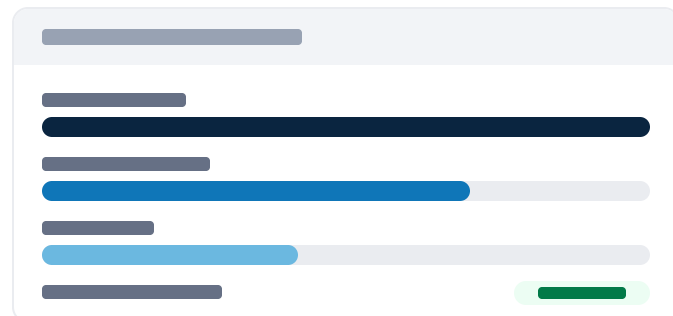
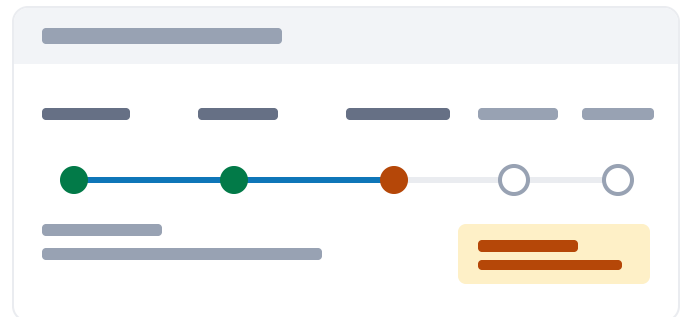
Commitments & Actuals

Benefits Realisation

Milestones tied to the initiative

Below each initiative sits the delivery spine — programmes, projects, work packages, tasks. Projects link to the risks they reduce and the controls they put in place, and health rolls up from the work, never from a status meeting.

- Planned, forecast and actual milestone dates
- Health reads *unknown* until something earns a green



Budget, committed, spent

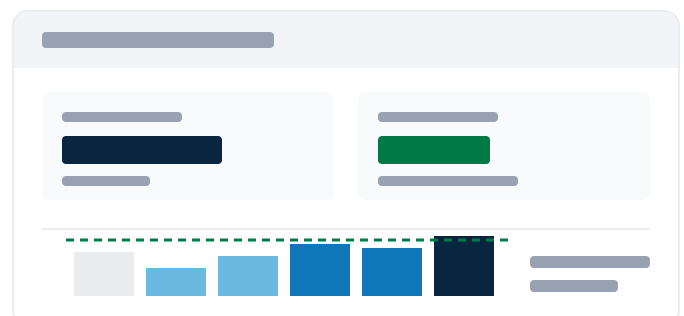
Budgets sit on the objective, initiative or project and allocate downward; commitments, invoices and forecasts are recorded against them. Burn and available funds roll back up, in each level's own currency at recorded exchange rates.

- Funding coverage per objective on the dashboard
- Revisions keep the approved and current figures

Did the mitigation pay?

Declare the benefit — a cost avoided, a premium reduced, revenue protected — bind it to a live metric and measure it on a cadence, including after the initiative closes. Realised against expected sits beside the spend that bought it.

- Benefit coverage per objective
- ROI and payback with their caveats shown



See it on a twelve-entity group

Orvalis is a fictional US-headquartered financial group with banking, capital-markets, asset-management and fund-services entities across five regions. Every module is populated, so the walkthrough is one continuous chain, not a sequence of screenshots.

THE TENANT

12 entities, 5 regions

3 strategies · 15 objectives

7 initiatives down to tasks

39 risks in 5 programmes

15 KRIs with readings

Budgets in USD, EUR, GBP

One objective, walked end to end

TECHNOLOGY & CYBER RESILIENCE STRATEGY

OBJECTIVE	Reduce residual cyber risk to within appetite for all top-10 cyber risks — 10% of the group objective; child: 100% PAM coverage
RISKS	Ransomware encrypting core banking and payments (primary, 0.7) · Large-scale customer data breach (primary, 0.5) · Unpatched internet-facing components (contributing, 0.4) · Privileged credentials outside PAM (primary to the child, 0.8)
INDICATORS	Critical alert mean time to acknowledge · PAM coverage of tier-1 systems · cyber-programme KRIs with warning and critical thresholds, monthly readings
EXECUTION	Cyber Defence Modernisation initiative → Identity, PAM & SOC Automation programme → PAM Completion & Secrets Migration project · milestone "PAM coverage 100%" , 31 Oct 2026
FINANCE	USD 68m envelope → USD 40m programme → USD 12m project, commitments and invoices recorded · benefit: cyber-insurance premium reduction, USD 4.5m

Group roll-up

The holding company sees coverage, orphans, funding and benefit across all twelve entities. Each entity owns its objectives, initiatives and risks — ransomware in Dallas, funding concentration in Frankfurt — and the group view is their sum.

- Coverage per strategy, per objective, per entity
- One appetite framework across every entity

A twenty-minute walkthrough

- 1 Group coverage dashboard: four bars, orphan cards.
- 2 The cyber objective: its risks, weights and scores.
- 3 The ransomware risk: KRIs and mitigating initiative.
- 4 Down to the PAM milestone and its spend.
- 5 The benefit record and the board's coverage report.

CEO · BOARD · AUDIT COMMITTEE

One page that shows which objectives are exposed to the top risks, what is being spent on them and whether the benefit is arriving — from the same records management runs on, not a reconciled deck.

CHIEF STRATEGY OFFICER

Coverage and orphans answer whether anything is delivering each objective, and whether any objective is unprotected. Initiatives, milestones and health roll up from the work.

CHIEF RISK OFFICER

Every risk names the objectives it threatens and the indicators that would show it materialising. A breached KRI is a strategic conversation, not a footnote in the risk report.

CHIEF FINANCIAL OFFICER

Mitigation spend is a figure on the objective — budget, committed, actual, forecast — in each entity's currency, with the declared benefit measured against it after the initiative closes.

ALSO IN THIS SERIES

[GRC Platform overview](#)[Strategy & Execution](#)[Risk Management](#)[Compliance](#)[Third-Party Risk](#)

ABOUT SENTINELUNITY

SentinelUnity is a governance, risk and compliance platform built on a single data model, so strategy, risk, control and evidence are one set of records rather than four. It runs as single-tenant software on your infrastructure or as multi-tenant SaaS.

SEE IT IN ACTION

Ask for the Orvalis walkthrough — a twelve-entity group with strategy, risks, indicators, delivery work and money already joined, so the first question you ask is answered on screen.

www.sentinelunity.com

support@sentinelunity.com